

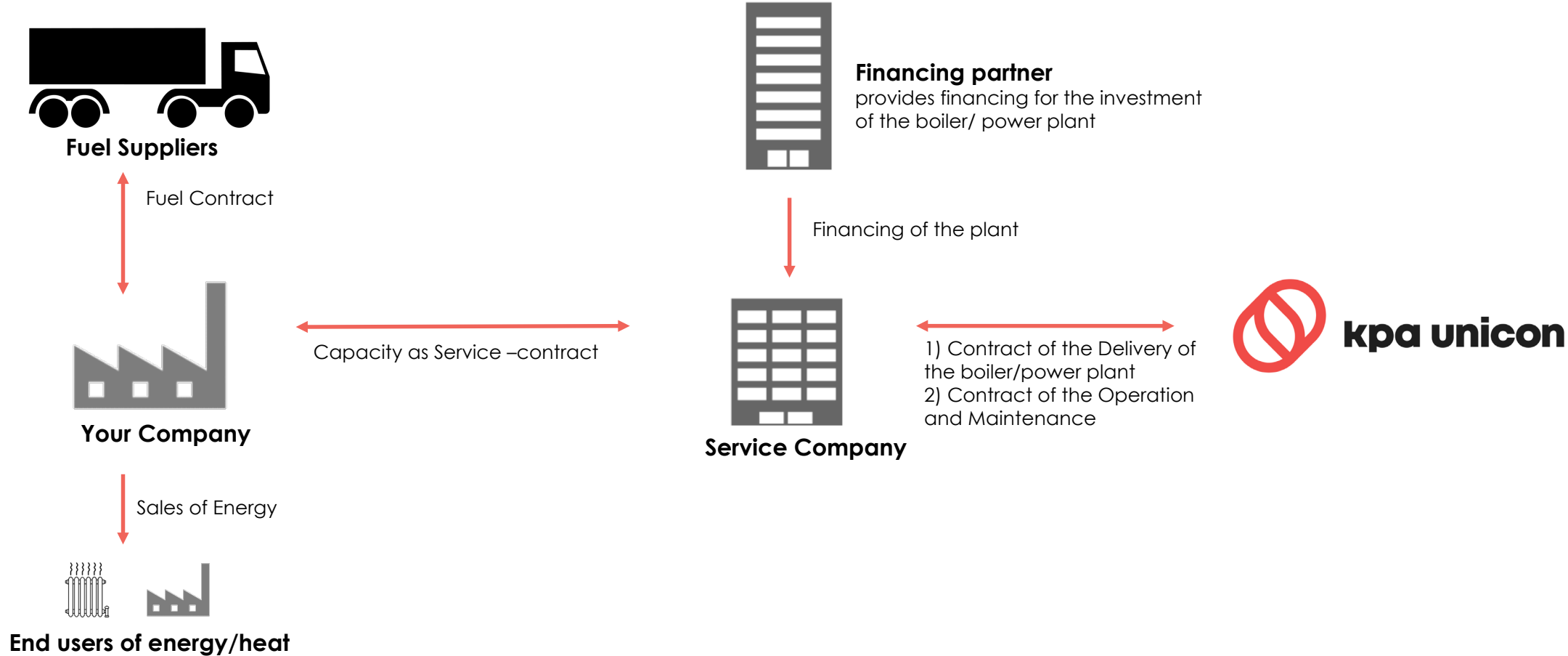


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Lead –
Capacity as a
Service

Energy
for
good.

Steam Capacity as a Service



Capacity as a Service

- **New service concept, which offers industrial companies and municipal energy companies an alternative way of making investments**
- **Long term contract to buy capacity**
 - Max. 25 years
 - Min. 15 years for municipal energy companies, 10 years for industrial companies
- **The industrial company/municipal energy company will have control and responsibility of the purchase of the fuel and the sales of the energy to end-users**

Capacity as a Service

- **Capacity fee is a fixed monthly fee (€/month) and it is off your balance sheet (as it is considered as rent)**
 - Makes it possible to make the investment without bank debt or own equity. The plant is in the balance sheet of the Service Company.
 - Competitive pricing
- **Guarantee of the availability ensures high level of efficiency and carefree operation of the plant during the entire lifetime**
- **Capacity as a Service reduces your risks during several steps along the way**
 - construction period, permit process, production of heat, availability



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